

ARTICLES OF ASSOCIATION FOR CYNCA NORDIC AB (PUBL)

Org.no 556578-2496

Adopted at the extraordinary general meeting on 16 July 2026

1. COMPANY NAME

The name of the company is Cynca Nordic AB (publ). The company is public.

2. REGISTERED OFFICE OF THE COMPANY

The registered office of the company is situated in the municipality of Stockholm, Sweden.

3. OBJECTS OF THE COMPANY

The object of the company's business is to, directly or indirectly, own and manage movable assets, primarily shares and other securities, and to conduct other activities compatible therewith. The company shall also provide advisory services relating to finance, accounting, organisation and related areas, as well as lease premises.

4. SHARE CAPITAL

The share capital shall amount to not less than SEK 79,000,000 and not more than SEK 316,000,000.

5. NUMBER OF SHARES

The number of shares shall be not less than 237,000,000 and not more than 948,000,000.

6. BOARD OF DIRECTORS

The board of directors shall consist of not less than three (3) and not more than seven (7) ordinary board members, with not less than zero (0) and not more than seven (7) deputy board members.

The board of directors shall be elected by the general meeting for the period until the end of the next annual general meeting.

7. AUDITORS

For the audit of the company's annual report and accounting records, as well as the administration of the board of directors and the managing director, the annual general meeting shall appoint one (1) or two (2) auditors, with or without deputy auditors, or one (1) registered audit firm with an auditor in charge.

8. NOTICE OF GENERAL MEETINGS

Notice convening general meetings shall be given by announcement in the Swedish Official Gazette (Sw. *Post- och Inrikes Tidningar*) and on the company's website. At the time notice is given, information that notice has been issued shall be announced in Svenska Dagbladet and, if Svenska Dagbladet ceases publication, in Dagens Nyheter. Notice shall immediately and free of charge to the recipient be sent by post to shareholders who so request and state their postal address.

9. RIGHT TO ATTEND GENERAL MEETINGS

Shareholders who are entered in the share register in the manner prescribed in Chapter 7, Section 28, third paragraph of the Swedish Companies Act (Sw. *Aktiebolagslagen (2005: 551)*), and who have notified the company no later than the date specified in the notice convening the general meeting, shall be entitled to participate in the general meeting. Such date may not be a Sunday, other public holiday, Saturday, Midsummer Eve, Christmas Eve or New Year's Eve and may not occur earlier than the fifth working day prior to the general meeting. If a shareholder intends to bring assistants, the number of assistants shall be stated in the notification.

10. COLLECTION OF PROXIES AND POSTAL VOTING

The board of directors may collect proxies at the company's expense in accordance with the procedure specified in Chapter 7, Section 4, second paragraph of the Swedish Companies Act.

Prior to a general meeting, the board of directors may resolve that shareholders shall be entitled to exercise their voting rights by post before the general meeting in accordance with Chapter 7, Section 4 a of the Swedish Companies Act.

11. ANNUAL GENERAL MEETING

The annual general meeting is held each year within six (6) months of the end of the financial year.

The following matters shall be addressed at the annual general meeting.

1. Election of a chairperson of the meeting;
2. Preparation and approval of the voting register;
3. Approval of the agenda;
4. Election of one or two persons to attest the minutes;
5. Determination of whether the meeting was duly convened;
6. Presentation of the annual report and, if applicable, the auditor's report, and the consolidated accounts and consolidated auditor's report;
7. Resolutions concerning

- a) adoption of the income statement and balance sheet and, where applicable, the consolidated income statement and consolidated balance sheet;
 - b) allocation of the company's profit or loss in accordance with the adopted balance sheet;
 - c) discharge from liability for the board members and the managing director, where applicable;
8. Determination of the number of ordinary board members and deputy board members to be elected by the meeting;
 9. Determination of fees payable to the board of directors and the auditors;
 10. Election of board members and auditors or audit firm;
 11. Any other business incumbent on the meeting according to the Swedish Companies Act or the articles of association.

12. FINANCIAL YEAR

The company's financial year shall cover the period January 1 – December 31.

13. CSD CLAUSE

The company's shares shall be registered in a central securities depository register pursuant to the Swedish Central Securities Depositories and Financial Instruments Accounts Act (*Sw. lagen (1998:1479) om värdepapperscentraler och kontoföring av finansiella instrument*).

A shareholder or nominee who, on the record date, is entered in the share register and recorded in a central securities depository register pursuant to Chapter 4 of the Swedish Central Securities Depositories and Financial Instruments Accounts Act, or a person who is recorded in a securities account pursuant to Chapter 4, Section 18, first paragraph, items 6–8 of said Act, shall be presumed to be authorised to exercise the rights set out in Chapter 4, Section 39 of the Swedish Companies Act.
